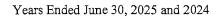
Audited Financial Statements





Independent Auditor's Report	. 1
Statements of Financial Position	. 3
Statement of Activities (2025)	⊿
Suitement of Florithies (2023)	• '
Statement of Activities (2024)	. 5
Statement of Support and Revenue and Functional Expenses (2025)	. 6
Statement of Support and Revenue and Functional Expenses (2024)	. 7
Statements of Cash Flows	. 8
Notes to Financial Statements	Ç



Independent Auditor's Report

To the Board of Trustees of American Society of Overseas Research Alexandria, Virginia

Opinion

We have audited the accompanying financial statements of American Society of Overseas Research (a nonprofit organization), which comprise the statements of financial position as of June 30, 2025 and 2024, and the related statements of activities, support and revenue and functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of American Society of Overseas Research as of June 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of American Society of Overseas Research and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about American Society of Overseas Research's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

To the Board of Trustees of American Society of Overseas Research Page Two



Independent Auditor's Report--Continued

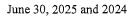
In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of
 American Society of Overseas Research's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about American Society of Overseas Research's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Raleigh, North Carolina November____, 2025

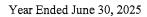
Statements of Financial Position





			2025		2024
ASSETS					
Cash and cash equivalents		\$	1,571,722	\$	1,765,549
Grants receivable			-		62,463
Other receivables			41,192		20,461
Prepaid expenses and other assets			17,631		22,403
Investments (including endowments)			6,676,830		6,137,896
Fixed assets, net		_	1,052,849	_	1,025,246
	TOTAL ASSETS	\$_	9,360,224	\$_	9,034,018
LIABILITIES AND NET ASSETS					
LIABILITIES					
Accounts payable and accrued expenses		\$	45,208	\$	37,589
Deferred revenue			301,671		273,021
Deferred support			994	_	38,759
	TOTAL LIABILITIES		347,873		349,369
NET ASSETS					
Without donor restrictions:					
Available for operations			660,705		793,989
Board-designated:					
Building Fund			499,658		491,651
Publications Opportunity Fund			186,103		167,959
Norma Kershaw Fund for Membership Outreach			201,578_		200,084
Total Board-designated net assets			887,339		859,694
Fixed assets, net			1,052,849		1,025,246
Total net assets without donor restrictions			2,600,893		2,678,929
With donor restrictions:					
Other than endowments			568,594		620,908
Held under endowments			5,842,864		5,384,812
Total net assets with donor restrictions			6,411,458	_	6,005,720
	TOTAL NET ASSETS	_	9,012,351	_	8,684,649
TOTAL LIABILITI	ES AND NET ASSETS	\$_	9,360,224	\$_	9,034,018

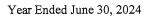
Statement of Activities





		Without Donor Restrictions		With Donor Restrictions		Total
SUPPORT, REVENUES, AND OTHER INCOME					_	
Contributions	\$	214,065	\$	342,583	\$	556,648
Federal grants		-		303,913		303,913
In-kind contributions		49,066		-		49,066
Book revenue		35,903		-		35,903
Journals revenue		120,195		-		120,195
Institutional memberships		51,000		-		51,000
Individual memberships		195,195		-		195,195
Annual meeting		260,539		-		260,539
Royalties and other income		33,710		-		33,710
Reimbursement income		13,442		-		13,442
Miscellaneous income		3,564		-		3,564
Net investment income		172,009		651,048		823,057
Net assets released from restrictions:						
Released from non-endowed funds		641,060		(641,060)		-
Appropriated from endowment funds		250,746	_	(250,746)	_	
Total Support, Revenues, and Other Income		2,040,494	-	405,738	_	2,446,232
EXPENSES						
Program services:						
Annual Meeting and Events		383,673		-		383,673
Academic Programs & Policy Support		586,890		-		586,890
Cultural Heritage Initiatives		468,722		-		468,722
Journals		96,493		-		96,493
Books		85,078		-		85,078
		1,620,856		,		1,620,856
Support services:						
Management and general		403,771		-		403,771
Fundraising		93,903	_	_	_	93,903
		497,674	-		_	497,674
Total Expenses		2,118,530			_	2,118,530
Change in Net Assets		(78,036)		405,738		327,702
Net Assets, Beginning of Year	-	2,678,929	-	6,005,720	_	8,684,649
Net Assets, End of Year	\$.	2,600,893	\$_	6,411,458	\$_	9,012,351

Statement of Activities





		Without Donor Restrictions		With Donor Restrictions		Total
SUPPORT, REVENUES, AND OTHER INCOME	•		-		_	
Contributions	\$	140,525	\$	1,499,251	\$	1,639,776
Federal grants		-		678,142		678,142
In-kind contributions		95,326		-		95,326
Book revenue		15,064		-		15,064
Journals revenue		120,145		-		120,145
Institutional memberships		51,000		-		51,000
Individual memberships		184,058		-		184,058
Annual meeting		242,821		-		242,821
Royalties and other income		32,920		-		32,920
Reimbursement income		12,209		-		12,209
Net investment income		165,413		605,109		770,522
Net assets released from restrictions:						
Released from non-endowed funds		887,874		(887,874)		-
Appropriated from endowment funds		201,693		(201,693)	_	
Total Support, Revenues, and Other Income		2,149,048	_	1,692,935	_	3,841,983
EXPENSES						
Program services:						
Annual Meeting and Events		387,050		-		387,050
Academic Programs & Policy Support		390,567		-		390,567
Cultural Heritage Initiatives		713,129		-		713,129
Journals		91,400		-		91,400
Books	_	43,447	_	-	_	43,447
		1,625,593		-		1,625,593
Support services:						
Management and general		312,531		-		312,531
Fundraising	_	91,987	_		_	91,987
		404,518		-	_	404,518
Total Expenses		2,030,111	-		_	2,030,111
Change in Net Assets		118,937		1,692,935		1,811,872
Net Assets, Beginning of Year		2,559,992	-	4,312,785		6,872,777
Net Assets, End of Year	\$	2,678,929	\$_	6,005,720	\$=	8,684,649

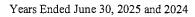
Statement of Support and Revenue and Functional Expenses

Year Ended June 30, 2025	Annual Meeting and Events	Academic Programs & Policy Support	Cultural Heritage Initiatives	Journals	Books	Management and <u>Ge</u> neral	DI Full decisions	RAFT
SUPPORT, REVENUES, AND OTHER INCOME:								
Contributions	\$ 26,650	\$ 228,827	\$ 32,725	\$ 38,350	\$ 31,578	\$ 197,033	\$ 1,485	\$ 556,648
Federal grants	-	-	303,913	-	-	-	-	303,913
In-kind contributions	2,453	2,453	2,453	2,453	-	29,441	9,813	49,066
Book revenue	· •	-	-	-	35,903	-	-	35,903
Journals revenue	-	_	_	120,195	-	-	-	120,195
Institutional memberships	-	-	-	,	-	51,000	-	51,000
Individual memberships	-	-	_	-	-	195,195	-	195,195
Annual meeting	256,289	-	-	-	-	-	4,250	260,539
Royalties and other income	, <u>.</u>	_	_	24,519	9,191	-	, _	33,710
Reimbursement income	-	-	_	· -	· -	13,442	-	13,442
Miscellaneous income	-	25	-	-	231	3,308	-	3,564
Net investment income		542,450	277		18,143	262,187		823,057
Total Support, Revenues, and Other Income	285,392	773,755	339,368	185,517	95,046	751,606	15,548	2,446,232
EXPENSES:								
Annual meeting expenses	107,971		-	-	-	=	-	107,971
Depreciation and amortization	952	952	952	952	-	11,052	3,807	18,667
Development expense	-	-	-	-	-	-	5,499	5,499
Fellowships and grants	15,780	223,139	-	-	-	=	-	238,919
NIES Trust projects	-	20,000	-	6,720	-	-	-	26,720
General and administrative	9,404	4,300	171	-	-	29,832	4,723	48,430
Insurance	-	-	-	-	-	7,903	-	7,903
Postage and supplies	432	176	10,542	-	1,104	10,084	949	23,287
Production and editorial costs	6,829	21,468	-	80,466	76,027	176	-	184,966
In-kind legal	2,453	2,453	2,453	2,453	-	29,441	9,813	49,066
Auditing and accounting	1,886	1,886	1,886	1,886	-	22,630	7,543	37,717
Building expenses, including insurance	-	-	-	-	-	26,561	-	26,561
Salaries, contract payments and benefits	237,894	291,191	380,225	4,016	7,947	261,140	61,569	1,243,982
Other direct costs	<u>.</u>	-	7,134	-	-	-	-	7,134
Travel, meetings, and Chair support	72	21,325	37,685	-	-	20,945	-	80,027
Utilities and telephone	-	-	-	-	-	11,681	-	11,681
Allocation of indirect costs	<u> </u>	-	27,674		·	(27,674)		-
Total Expenses	383,673	586,890	468,722	96,493	85,078	403,771	93,903	2,118,530
Change in Net Assets	\$ (98,281)	\$ 186,865	\$ (129,354)	\$ 89,024	\$ 9,968	\$ 347,835	\$ (78,355)	\$327,702

Statement of Support and Revenue and Functional Expenses

Year Ended June 30, 2024	Annual Meeting and Events	J	Academic Programs & Policy Support	F	Cultural Heritage initiatives	_	Journals		Books	M	Ianagement and General	<u>_</u> F	DF	RA	FT
SUPPORT, REVENUES, AND OTHER INCOME:															
Contributions	\$ 10,115	\$	1,424,728	\$	18,508	\$	12,500	\$	33,400	\$	138,190	\$	2,335	\$	1,639,776
Federal grants	,		-		678,142	•	-	•		-			-	•	678,142
In-kind contributions	4,767		4,766		4,767		4,766				57,195		19,065		95,326
Book revenue	· -		-		-		-		15,064		-		-		15,064
Journals revenue	-		-		-		120,145		_		_		_		120,145
Institutional memberships	-		_		-		-		-		51,000		_		51,000
Individual memberships	-		-		-		-		-		184,058		-		184,058
Annual meeting	239,471		-		-		-		-		-		3,350		242,821
Royalties and other income	-		-		-		32,232		688		-		-		32,920
Reimbursement income	-		-		-		5		244		11,960		-		12,209
Net investment income			605,109		913				18,214		146,286			_	770,522
Total Support, Revenues, and Other Income	254,353		2,034,603		702,330	_	169,648		67,610		588,689		24,750		3,841,983
EXPENSES:															
Annual meeting expenses	104,022		-		-		-		-		-		-		104,022
Depreciation and amortization	792		792		792		792		-		9,504		3,168		15,840
Development expense	50		-		-		-		-		-		9,498		9,548
Fellowships and grants	21,448		155,552		-		-		-		7,580		-		184,580
NIES Trust projects	-		5,000		-		2,184		-		-		-		7,184
General and administrative	6,226		4,173		147		45		-		15,289		2,505		28,385
Insurance	-		-		-		-		-		7,749		-		7,749
Postage and supplies	302		194		34,354		35		607		9,614		1,056		46,162
Production and editorial costs	7,224		18,005		-		75,884		39,064		817		-		140,994
In-kind legal	4,767		4,766		4,767		4,766		-		57,195		19,065		95,326
Auditing and accounting	1,776		1,775		1,776		1,775		-		21,305		7,102		35,509
Building expenses, including insurance	-		-		-		-		-		26,929		-		26,929
Salaries, contract payments and benefits	230,797		189,064		538,913		5,919		3,776		190,636		49,528		1,208,633
Other direct costs	-		-		16,872		-		-		-		-		16,872
Travel, meetings, and Chair support	9,646		11,246		53,853		-		-		14,695		65		89,505
Utilities and telephone	-		-		-		-		-		12,873		-		12,873
Allocation of indirect costs	***				61,655	_	-			_	(61,655)		-	_	-
Total Expenses	387,050		390,567		713,129		91,400		43,447	_	312,531		91,987		2,030,111
Change in Net Assets	\$(132,697	<u> </u>	1,644,036	. \$	(10,799)	\$_	78,248	s	24,163	\$	276,158	\$	(67,237)	\$	1,811,872

Statements of Cash Flows





	_	2025	_	2024
OPERATING ACTIVITIES:				
Change in net assets	\$	327,702	\$	1,811,872
Adjustments to reconcile change in net assets				
to net cash (used in) provided by operating activities:				
Depreciation and amortization		18,667		15,840
Net realized (gains) losses on investments		(116,468)		(182,732)
Net unrealized (gains) losses on investments		(517,496)		(411,575)
Contributions for long-term purposes:				
Building Fund (Board-designated)		(5,000)		(4,000)
Permanent endowments (Donor-restricted)		(57,750)		(919,472)
Changes in operating assets and liabilities:				
Grants receivable		62,463		(38,012)
Other receivables		(20,731)		(2,237)
Prepaid expenses and other assets		4,772		2,643
Accounts payable and accrued expenses		7,619		(4,111)
Deferred revenue		28,650		23,218
Deferred support		(37,765)		(102,790)
NET CASH (USED IN) PROVIDED BY OPERATING ACTIVITIES		(305,337)	_	188,644
INVESTING ACTIVITIES:				
Proceeds from sales of investments		867,647		839,559
Purchases of investments		(772,618)		(1,620,735)
Purchases of fixed assets				(1,620,733)
NET CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES		(46,269) 48,760	-	(791 17()
NET CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES	_	48,700	_	(781,176)
FINANCING ACTIVITIES:				
Proceeds from contributions for long-term purposes:				
Building Fund (Board-designated)		5,000		4,000
Permanent endowments (Donor-restricted)		57,750		919,472
NET CASH PROVIDED BY FINANCING ACTIVITIES	_	62,750	_	923,472
NET CHANGE IN CASH		(193,827)		330,940
Cash and cash equivalents, beginning of year	_	1,765,549	_	1,434,609
CASH AND CASH EQUIVALENTS, END OF YEAR	\$_	1,571,722	\$_	1,765,549
SUPPLEMENTAL CASH FLOW INFORMATION	_		_	
Interest paid	\$ =	-	\$_	

Notes to Financial Statements

American Society of Overseas Research

Years Ended June 30, 2025 and 2024



NOTE A -- THE ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES

The Organization: American Society of Overseas Research (ASOR/the Organization/and formerly, American Schools of Oriental Research) was established in 1900 and was incorporated as a not-for-profit public charity in 1935. ASOR is an international organization whose mission is to initiate, encourage, and support research into, and public understanding of, the history and cultures of the Near East and wider Mediterranean, from the earliest times. The principal sources of support and revenue are from contributions, grants, membership dues, scholarly journals, webinars, and annual programs.

<u>Basis of Accounting</u>: ASOR prepares its financial statements in accordance with U.S. generally accepted accounting principles (GAAP). This basis of accounting involves the application of accrual accounting; consequently, revenues and gains are recognized when earned, and expenses and losses are recognized when incurred.

Net Assets: The Organization's net assets have been grouped into the following classes:

Net Assets Without Donor Restrictions: This net asset class is not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. ASOR's net assets without donor restrictions include \$887,339 and \$859,694 at June 30, 2025 and 2024, respectively, that are subject to Board designations and are not available to cover operating expenses, including budget shortfalls, unless specifically approved by the Board.

Net Assets With Donor Restrictions: This net asset class is subject to restrictions imposed by donors and grantors. Some restrictions are temporary in nature, such as those that are restricted by a donor for use for a particular purpose or in a particular future period. Other restrictions may be perpetual in nature; such as those that require resources to be maintained in perpetuity. When a donor's restriction is satisfied, either by using the resources in the manner specified by the donor or by the passage of time, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions.

Recognition of Revenue/Deferred Revenue: ASOR's primary revenue sources that are accounted for as exchange transactions include membership dues, Annual Meeting registrations and reimbursements, and journals revenue.

Management believes ASOR has an implicit contract with its members to provide benefits that include, but are not limited to, access to on-line resources, member discounts, and journals. Dues and benefits vary across membership levels, but are generally believed to be commensurate in value. Dues for certain membership levels that account for approximately seven percent of individual membership dues are considered to have both an exchange element and a contribution element. Member benefits are considered to represent a single performance obligation which is satisfied ratably over the membership period; therefore, ASOR recognizes the exchange portion of membership dues ratably over the one-year membership period. The contribution portion of dues is recognized immediately (in contributions) and approximated \$15,400 and \$14,600 for the years ended June 30, 2025 and 2024, respectively. Dues collected in advance are held in deferred revenue in the statement of financial position.

Registration fees for the Annual Meeting are recognized when the event is held, whether in-person or virtually. The Annual Meeting is typically held in November, with the location varying from year to year. Amounts received prior to the date of service are held in deferred revenue in the statement of financial position.

Journals revenue is recognized and received quarterly according to the terms and conditions of a publishing contract.



NOTE A -- THE ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES -- Continued

Deferred revenue at June 30, 2025, includes advances received for membership dues of \$146,289 and Annual Meeting of \$155,382. All amounts in deferred revenue at June 30, 2025, are expected to be earned and recognized as revenue in Fiscal 2026. Deferred revenue at June 30, 2024, includes advances received for membership dues of \$137,590 and Annual Meeting of \$135,431. All amounts in deferred revenue at June 30, 2024, were earned and recognized as revenue in Fiscal 2025.

Recognition of Support/Deferred Support: Promises to give, including grants and contributions, to ASOR are generally considered nonreciprocal transactions and are recognized as support when conditions, if any, have been met. A condition exists if the agreement with the donor includes a barrier that must be overcome and either a right of return of assets transferred or a right of release from the donor's obligation to transfer assets. Grants and contributions requiring a match are considered conditional until the match is satisfied, wholly or in part, as defined by agreement. Cost-reimbursement grants are considered conditional until qualifying expenditures are incurred. (Refer also to Note E--Net Assets With Donor Restrictions, Other Than Endowments). Amounts received against conditional promises to give are held as deferred support until conditions for recognition are met. Support from unconditional grants and contributions is recognized as an increase in either net assets without donor restrictions or net assets with donor restrictions, based on the absence or presence of any donor-imposed restrictions.

Deferred support at June 30, 2025, includes advances of \$994 received under federal grants. All amounts in deferred support at June 30, 2025, are expected to be recognized as support in Fiscal 2026. Deferred support at June 30, 2024, includes advances of \$38,759 received under federal grants. All amounts in deferred support at June 30, 2024, were recognized as support in Fiscal 2025.

<u>In-Kind Contributions</u>: In-kind contributions of \$49,066 and \$95,326 for Fiscal 2025 and 2024, respectively, represent the fair value of services donated to ASOR by attorneys and other staff members of a prominent law firm. Donated services are recognized as contributions in accordance with FASB ASC 958-605, if the services (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by ASOR. Donated services are generally recognized at the fair value of such, as represented by the donor. Volunteers provided services that are not recognized as in-kind contributions in the accompanying financial statements since the recognition criteria were not met.

<u>Cash Equivalents</u>: ASOR considers all highly liquid investments with an initial maturity of three months or less, as well as money market funds (non-sweep), U.S. Treasury bills (2024), and brokered certificates of deposit held in a Charles Schwab operating account, to be cash equivalents. Cash equivalents are reported at fair value based on quoted market prices. Refer also to *Note G--Fair Value Measurements* and *Note H--Significant Concentrations*.

<u>Grants Receivable</u>: Grants receivable generally consists of amounts due from federal agencies. Management believes all amounts are collectible; therefore, no allowance for doubtful accounts is provided at June 30, 2025 and 2024. Receivables are due within a year and are unsecured.

Other Receivables: Other receivables consist largely of amounts due from a distributor for book sales. Based on ASOR's history of minimal credit losses and current economic factors, management believes all receivables are collectible. Therefore, no allowance for credit losses is provided at June 30, 2025 and 2024. Receivables are due within a year and are unsecured.



NOTE A -- THE ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES -- Continued

Investments (including permanent endowments): Investments include amounts held in cash, money market funds (non-sweep), U.S. Treasury bills/notes (2024), brokered certificates of deposit, mutual funds, and exchange-traded funds. Investments, other than cash holdings, are reported at fair value based on quoted market prices. Purchases and sales of securities are recorded on a trade-date basis. Net investment income includes interest and dividends, as well as realized and unrealized gains and losses. Interest income is recorded on the accrual basis. Dividends are recorded on the exdividend date. Net investment income restricted by a donor is reported as an increase in net assets with donor restrictions and released to net assets without donor restrictions upon satisfaction of purpose or time restrictions or the appropriation of general-use earnings. Refer also to Note C--Investments and Note F--Net Assets with Donor Restrictions, Held Under Endowments.

<u>Fixed Assets</u>: Fixed assets are carried at cost (or, if donated, at fair value at the date of donation) less accumulated depreciation and amortization. All acquisitions of fixed assets in excess of \$5,000 and expenditures for repairs and maintenance that materially prolong the useful lives of assets are capitalized. Depreciation and amortization are calculated on a straight-line method over the estimated useful lives of the respective assets. Those items that are not a capital expenditure are expensed when incurred.

Impairment of Long-Lived Assets: Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell.

<u>Income Taxes</u>: ASOR is a not-for-profit organization exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code. In addition, the Internal Revenue Service has determined that the Organization is not a private foundation within the meaning of Section 509(a) of the Internal Revenue Code. ASOR had no income subject to taxation as unrelated business income for the years ended June 30, 2025 and 2024, and management is aware of no uncertain tax positions.

<u>Functional Classification of Expenses</u>: ASOR allocates its expenses on a functional basis among its various programs and support services. Expenses that can be identified with a specific program and support service are allocated directly according to their natural expense classification. Certain indirect expenses are allocated to program and support services based on estimated usage and/or estimated benefit. ASOR's programs include the following:

Annual Meeting and Events: The Annual Meeting brings together ASOR's vibrant academic community to present their current findings and discuss their research. The conference attracts approximately 1,000 scholars and enthusiasts of archaeology, linguistics, geography, epigraphy, anthropology, and other fields related to the study of the ancient Near East. Other events include seminars, webinars, travel to archaeological and cultural sites, and public lectures.

Academic Programs and Policy Support: From its earliest days, ASOR has sponsored projects central to its mission to initiate, encourage, and support research into, and public understanding of, the history and cultures of the Near East and wider Mediterranean. This work includes supporting excavations, ASOR's academic committees, advocacy and education about archaeology and cultural heritage, global awareness of these issues, scholarships and fellowships, and grants for related work.

Cultural Heritage Initiatives: The program is devoted to protecting, preserving and presenting to the public the historic and cultural heritage of North Africa, the Sahel, the Middle East, and the wider Mediterranean and to raise awareness of its degradation. ASOR also promotes and carries out education and stewardship programs in these regions.



NOTE A -- THE ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES -- Continued

Journals: ASOR's publication program has a long and venerable history, dating back to the publication of the first volume of the Bulletin of American Society of Overseas Research (BASOR) in 1919. Today, ASOR still publishes BASOR, as well as three other journals (Near Eastern Archaeology, Maarav, and the Journal of Cuneiform Studies). In addition, ASOR publishes an e-newsletter for its members (News@ASOR) and an outreach e-newsletter for public members and Friends of ASOR (The Ancient Near East Today). Beginning in 2019, the University of Chicago Press is responsible for the publication and distribution of BASOR, NEA, Maarav, and JCS, with royalties payable to ASOR.

Books: ASOR publishes three book series. The first volume of the ASOR Annual (AASOR) appeared in 1920, making it ASOR's signature publication. The Annual is a medium for the publication of lengthy preliminary or interim archaeological reports or monograph-length studies relating to archaeology in the Near East.

The Archaeological Reports Series (ARS) is devoted to the publication of final excavation reports, surveys, and ethnoarchaeological fieldwork. Excavation projects need not be ASOR-affiliated to be considered. The CAARI Monographs are a subseries of the ASOR-ARS and may include conference proceedings.

ASOR's youngest series, the JCS Supplemental Series (JCSSS), was instituted in 2008. JCSSS is now published in partnership with Lockwood Press.

<u>Fair Value of Financial Instruments</u>: The carrying value of cash equivalents, grants receivable, other receivables, and accounts payable is considered by management to approximate the fair value of such at June 30, 2025 and 2024, based on the short-term maturity of these financial instruments. Investments are carried at fair value based on quoted market prices. Refer also to *Note G--Fair Value Measurements*.

<u>Use of Estimates</u>: The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of support, revenues, and expenses during the reporting period. Actual results could differ from those estimates.

NOTE B -- AVAILABILITY AND LIQUIDITY OF ASSETS

The following reflects ASOR's financial assets as of the statement of financial position date, reduced by amounts not available for general use because of certain donor-imposed restrictions and Board designations:

	June 30,				
	2025	2024			
Financial assets at year-end (cash and cash equivalents, investments, and receivables) Less those unavailable for general expenditures within	\$ 8,289,744	\$ 7,986,369			
one year, due to:					
Donor restrictions	(6,411,458)	(6,005,720)			
Board designations	(887,339)	(859,694)			
Deferred support	(994)	(38,759)			
Financial assets available to meet cash needs for general		,,			
expenditures within one year	\$ <u>989,953</u>	\$ <u>1,082,196</u>			

ASOR's investment and spending policies for endowments provide for distributions at 5% of endowment assets annually on new and existing endowments, with the exception of one older endowment that provides for distributions at 6%.



NOTE C -- INVESTMENTS

Investments consist of the following:

		June 30, 2025 2				
	20.	25	2024			
Held by brokerage firm:						
Cash	\$	11,192 \$	53,699			
Money market funds (non-sweep)	3	11,476	396,388			
Fixed Income:						
U.S. Treasuries		-	259,325			
Certificates of deposit	14	01,490	150,644			
Exchange-traded funds:						
Equities	9:	87,284	829,583			
Bonds	8:	35,151	654,475			
Mutual funds:						
Equities	4,4:	30,237	3,793,782			
	\$ <u>_6,6</u>	<u>76,830</u> \$	6,137,896			

Refer also to Note F--Net Assets with Donor Restrictions, Held Under Endowments and Note H--Significant Concentrations.

NOTE D -- FIXED ASSETS

Fixed assets consist of the following:

	June 30,					
	2025	2024				
Land	\$ 490,000	\$ 490,000				
Building and improvement	664,013	617,745				
Website development and software		21,969				
	1,154,013	1,129,714				
Less: Accumulated depreciation and amortization	(101,164)	(104,468)				
	\$ <u>1,052,849</u>	\$ <u>1,025,246</u>				

On April 24, 2019, ASOR purchased the property in Alexandria, Virginia (now named the James F. Strange Center) for approximately \$1,107,745 to serve as a permanent home for ASOR. At June 30, 2025, Board-designated net assets include \$499,658 for the maintenance and upkeep of the building.

Depreciation and amortization expense totaled \$18,667 and \$15,840 for Fiscal 2025 and 2024, respectively.



NOTE E -- NET ASSETS WITH DONOR RESTRICTIONS, OTHER THAN ENDOWMENTS

Net assets with donor restrictions, other than endowments, were released from donor restrictions upon the satisfaction of donor-imposed purpose restrictions as follows:

	Years Ended June 30				
		2025		2024*	
NIES Trust projects	\$	35,967	\$	22,931	
Cultural Heritage Initiatives		75,086		27,142	
Member supported fellowships and student support		76,182		59,601	
Publications support		44,562		31,135	
Growth and Visibility Initiative		20,694		50,442	
Communications/FOA position		60,096		-	
DOS grants		303,913		678,142	
Strange Center renovations		3,574		-	
Other		20,986		18,481	
	\$	641,060	\$	887,874	

Net assets with donor restrictions, other than endowments, are available for the following purposes:

	June 30,				
	<u> </u>	2025		2024*	
NIES Trust projects	\$	12,740	\$	25,278	
Cultural Heritage Initiatives		2,952		48,344	
Member supported fellowships and student support		24,904		24,790	
Publications support		78,145		52,930	
Growth and Visibility Initiative		22,948		43,541	
Communications/FOA position		148,929		183,875	
Strange Center renovations		196,426		200,000	
Other	_	81,550	_	42,150	
	\$	568,594	\$_	620,908	

^{*} as restated for consistency with the current year presentation.

Conditional promises to give (made to ASOR) are as follows at June 30, 2025:

U.S Department of State, Fulbright-Hays (AFCP) reimbursement grant, term ends September 30, 2026, as reinstated. \$ 215,975

NOTE F -- NET ASSETS WITH DONOR RESTRICTIONS. HELD UNDER ENDOWMENTS

FASB ASC 958-205 provides guidance on the net asset classification of board-designated and donor-restricted endowment funds held by nonprofit organizations, subject to an enacted version of UPMIFA (the *Uniform Prudent Management Institutional Funds Act*). ASOR holds only donor-restricted endowment funds. Therefore, unless stated otherwise in the gift instrument, assets held under endowments are considered donor-restricted assets until appropriated for expenditure by the Organization. Endowment net assets are disaggregated further by ASOR as to which amounts are subject to appropriation by the Organization or to investment in perpetuity. ASOR considers the following to be subject to investment in perpetuity: (1) the original value of gifts donated to endowments, (2) the original value of subsequent gifts to endowments, and (3) accumulations to endowments made in accordance with the direction of the applicable donor gift instruments. Net investment income is considered available for appropriation unless otherwise directed by the gift instrument.



NOTE F -- NET ASSETS WITH DONOR RESTRICTIONS, HELD UNDER ENDOWMENTS -- Continued

The Organization has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowments while seeking to maintain the purchasing power of those endowment assets over the long-term. ASOR's investment portfolio relies on diversification of assets to achieve its long-term return objectives within prudent risk parameters. Endowment funds are held in cash, money market funds, U.S. Treasury bills/notes (2024), brokered certificates of deposit, mutual funds, and exchange-traded funds, with the net earnings thereon available for ASOR's general use or as otherwise specified by the donor.

The composition of endowment net assets by fund type is as follows at June 30, 2025:

Subject to					
Subject to	Investment				
Approp'n	in Perpetuity	Total			
\$ 601,783	\$ 1,046,832	\$ 1,648,615			
56,036	128,271	184,307			
283,641	20,000	303,641			
61,115	92,466	153,581			
62,766	132,820	195,586			
80,413	228,327	308,740			
69,262	194,780	264,042			
30,156	81,895	112,051			
94,207	319,533	413,740			
32,070	161,145	193,215			
6,809	57,534	64,343			
41,963	442,276	484,239			
24,753	278,750	303,503			
87,819	445,239	533,058			
13,224	52,000	65,224			
11,990	100,000	111,990			
54,726	448,263	<u>502,989</u>			
\$ <u>1,612,733</u>	\$ <u>4,230,131</u>	\$ <u>5,842,864</u>			
	Subject to				
Subject to	Investment				
Approp'n	in Perpetuity	Total			
\$ 1,214,573	\$ 4,170,239	\$ 5,384,812			
648,906	2,142	651,048			
	57.750	57.750			
-	37,730	57,750			
-	-	-			
(250,746)		<u>(250,746</u>)			
\$ <u>1,612,733</u>	\$ <u>4,230,131</u>	\$ <u>5,842,864</u>			
	Approp'n \$ 601,783	Subject to Approp'n Investment in Perpetuity \$ 601,783 \$ 1,046,832 56,036 128,271 283,641 20,000 61,115 92,466 62,766 132,820 80,413 228,327 69,262 194,780 30,156 81,895 94,207 319,533 32,070 161,145 6,809 57,534 41,963 442,276 24,753 278,750 87,819 445,239 13,224 52,000 11,990 100,000 54,726 448,263 \$ 1,612,733 \$ 4,230,131 Subject to Investment Approp'n \$ 4,170,239 648,906 2,142 - 57,750			

^{*} The spending policies adopted by ASOR for existing endowments can be applied consistently over time regardless of short-term fluctuations in the market value of the funds. Each policy sets spending rates allowing for long-term growth in the corpus of its corresponding endowment, while also providing funds for ASOR to spend in fulfilling its mission. To prevent erosion of the principal of a fund, if the Quarterly Closing Market Value is less than seventy-five percent (75%) of the fund's historic dollar value, the distribution calculated above will be reduced by fifty percent (50%). For Fiscal Year 2025, there were no quarters in which any endowments were less than 75% of the fund's historic dollar value.



NOTE F -- NET ASSETS WITH DONOR RESTRICTIONS, HELD UNDER ENDOWMENTS -- Continued

The composition of endowment net assets by fund type is as follows at June 30, 2024:

Subje	ect to
Subject to Invest	
Approp'n in Perr	petuity Total
Donor-restricted endowment funds:	•
General Endowment 1 483,838 \$ 1,042	2,457 \$ 1,526,295
	5,130 174,504
	0,000 288,017
	7,466 139,278
·	2,820 182,542
•	8,327 182,342 278,504
	4,630 246,813
	-
	1,895 93,063
	9,533 394,217
	6,520 157,750 (0.76)
*	5,534 60,766
	2,275 447,589
	8,750 283,003
	5,239 489,693
	2,000 61,933
	0,000 101,954
Mary Elizabeth Strange Endowment 12,228 446	<u>6,663</u> <u>458,891</u>
Total endowment funds, June 30, 2024 \$_1,214,573 \$_4,170	<u>0,239</u> \$ <u>5,384,812</u>
Subject to Subject to Invest Approp'n in Perp	ment
Endowment net assets, June 30, 2023 \$ 813,312 \$ 3,248	8,612 \$ 4,061,924
Dido will file assess, same 50, 2025 \$\phi\$ 015,512 \$\phi\$ 3,270	υ,012 ψ ¬,001,72¬
Investment return, net 602,954	2,155 605,109
Contributions - 919	9,472 919,472
Reclassification of donor-restricted net assets -	
Appropriation of endowment assets for expenditure* (201,693)	(201,693)
Endowment net assets, June 30, 2024 \$ <u>1,214,573</u> \$ <u>4,170</u>	0,239 \$ 5,384,812

^{*} The spending policies adopted by ASOR for existing endowments can be applied consistently over time regardless of short-term fluctuations in the market value of the funds. Each policy sets spending rates allowing for long-term growth in the corpus of its corresponding endowment, while also providing funds for ASOR to spend in fulfilling its mission. To prevent erosion of the principal of a fund, if the Quarterly Closing Market Value is less than seventy-five percent (75%) of the fund's historic dollar value, the distribution calculated above will be reduced by fifty percent (50%). For Fiscal Year 2024, there were no quarters in which any endowments were less than 75% of the fund's historic dollar value.



NOTE G -- FAIR VALUE MEASUREMENTS

ASOR applies GAAP for fair value measurements of financial assets that are recognized or disclosed at fair value in the financial statements on a recurring basis. GAAP defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. GAAP also establishes a framework for measuring fair value and expands disclosures about fair value measurements.

FASB ASC 820-10 establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. This hierarchy consists of three broad levels: Level 1 inputs consist of unadjusted quoted prices in active markets for identical assets and have the highest priority, Level 2 inputs consist of observable inputs other than quoted prices for identical assets, and Level 3 inputs have the lowest priority.

The following represents assets measured at fair value on a recurring basis by ASOR at June 30, 2025 and 2024:

			Quoted Prices in Active Markets for Identical Assets		Significant Other Observable Inputs		Significant Unobservable Inputs		
		Fair Value	((Level 1)		(Level 2)		(Level 3)	
June 30, 2025 Cash equivalents:					-				
Money market funds	\$	458,125	\$	458,125	\$	-	\$	-	
Brokered certificates of deposit	:	850,913		850,913		-		-	
Investments, excluding									
cash held by brokers	-	6,665,638	_	6,665,638		-			
Total	\$_	7,974,676	\$	<u>7,974,676</u>	\$	-	\$		
June 30, 2024									
Cash equivalents:									
Money market funds	\$	509,829	\$	509,829	\$	-	\$	-	
U.S. Treasury bills		341,161		341,161		-		-	
Brokered certificates of deposit	;	647,903		647,903		-		-	
Investments, excluding									
cash held by brokers	-	6,084,197		6,084,197		<u> </u>		-	
Total	\$_	7,583,090	\$ <u></u>	7,583,090	\$		\$		

Level 1: Cash equivalents include money market funds (non-sweep), U.S. Treasury bills (2024), and brokered certificates of deposit, all of which are held in an operating account with Charles Schwab and are reported at fair value based on quoted market prices. Investments include money market funds (non-sweep), U.S. Treasury bills/notes (2024), brokered certificates of deposit, mutual funds, and exchange-traded funds, all of which are reported at fair value based on quoted market prices and are held by Charles Schwab. Refer also to Note C--Investments.

At June 30, 2025 and 2024, ASOR had no assets or liabilities classified within Level 2 or Level 3 of the fair value hierarchy.



NOTE H -- SIGNIFICANT CONCENTRATIONS

ASOR maintains one of its primary operating accounts with Charles Schwab. The account balance consists of cash, money market funds (non-sweep), and brokered certificates of deposit. Cash and cash equivalents at June 30, 2025 includes approximately \$1,467,785 held in the Charles Schwab operating account. Cash of \$158,747 and money market funds of \$458,125 are primarily unsecured. Money market funds are considered cash equivalents, since readily convertible to cash. Brokered certificates of deposit (CDs) of \$850,913 are FDIC-insured by the issuing banks. Approximately \$650,098 of the CDs mature prior to December 31, 2025, with interest rates ranging from 4.35% to 4.40%. The remaining CD matures in June 2026 and bears interest at 4.70%. ASOR considers CDs held in its primary operating account with Charles Schwab to be cash equivalents, since convertible to cash with only minimal risk of loss. ASOR also maintains an operating account with Truist. At June 30, 2025, there were no bank holdings that exceeded federally insured limits.

Investments at June 30, 2025 are held by Charles Schwab and are primarily unsecured. Certain coverage may be provided by the Security Investors Protection Corporation (SIPC) for missing stocks and other securities up to \$500,000, including up to \$100,000 in cash if a brokerage or bank brokerage subsidiary fails. However, SIPC does not ensure the quality of investments or protect against losses from fluctuating market values. Refer also to *Note C--Investments*.

Federal grant support of \$303,913 and \$678,142 was provided by the Department of State (DOS) for use in connection with ASOR's Cultural Heritage Initiatives program for the years ended June 30, 2025 and 2024, respectively.

NOTE I -- 401(k) RETIREMENT PLAN

ASOR sponsors a 401(k) retirement plan on behalf of its employees. Non-excluded employees may make deferrals to the plan upon attaining age 21 and completing a Year of Eligibility Service. ASOR is required to make Safe Harbor Nonelective Contributions equal to 6% of compensation of eligible participants based on each payroll period. Safe Harbor Nonelective Contributions to the plan totaled \$45,539 and \$41,428 for the years ended June 30, 2025 and 2024, respectively. The plan also provides for discretionary, nonelective employer contributions on behalf of employees who have attained age 21, completed a Year of Service, and are employed on the last day of the plan year (December 31). For each plan year, ASOR may contribute an amount to be determined from year to year, and that amount may vary for each pre-determined allocation group. ASOR made discretionary, nonelective contributions of \$7,619 and \$0 for the plan years ended December 31, 2024 and 2023, respectively.

NOTE J -- COMMITMENTS AND CONTINGENCIES (including subsequent events)

Commitments: In December 2022, ASOR entered into a licensing agreement for the use of certain association management software (AMS). The agreement requires fees as follows over its initial three-year term: Year 1 - \$18,000; Year 2 - \$18,540; and Year 3 - \$19,096. Beyond the initial term, the agreement is set to renew automatically for one-year periods, unless ASOR provides the vendor with notice of intent to renew for a longer term, or not to renew the agreement, at least 60 days prior to the end of the initial term (or renewal term).

At June 30, 2025, ASOR had contractual commitments with host venues for its 2025 Annual Meeting in Boston with 50% attrition, for its 2026 Annual Meeting in Crystal City, Virginia with 75% attrition, and for its 2028 Annual Meeting in Boston with 50% attrition. In addition to requiring minimum commitments from ASOR, the contracts also provide for certain cancellation fees. Management continues to utilize available measures to mitigate risk in this regard.

<u>Financial Assistance</u>: Financial assistance from various awarding agencies is subject to special audit. Such audits could result in claims against ASOR for disallowed costs or noncompliance with grantor restrictions. Management is not aware of disallowable costs or instances of noncompliance with grantor restrictions; consequently, no provision has been made for liabilities that may arise from such audits.



NOTE J -- COMMITMENTS AND CONTINGENCIES (including subsequent events) -- Continued

Grants, bequests, and endowments require the fulfillment of certain conditions set forth in the instruments of the gifts. Failure to fulfill the conditions, or in the case of the endowments, failure to continue to fulfill them, could result in the return of funds to the donor. Management is not aware of instances of noncompliance with donor restrictions; consequently, no provision has been made for liabilities that may arise from such.

Complaints Filed: In 2023 and 2025, ASOR received two separate complaints from law firms about possible copyright infringements involving images on ASOR's website. ASOR's pro-bono law firm has informed the complainants' law firms that they are representing ASOR. Management expects the complaints to be dismissed or settled for de minimis amounts.

NOTE K -- RELATED PARTY TRANSACTIONS

The accompanying financial statements include only ASOR's accounts. The financial statements do not include ASOR's affiliates, the William Foxwell Albright Institute of Archeological Research in Jerusalem and the Cyprus American Archaeological Research Institute, Inc. (CAARI) in Nicosia, Cyprus.

ASOR allows (American Center of Research) ACOR and CAARI to use office space in the United States that ASOR owns. ACOR and CAARI were charged approximately \$11,600 and \$12,000 for use of the building, utilities, and postage for the years ended June 30, 2025 and 2024, respectively.

Members of the ASOR Board of Trustees contributed approximately \$215,000 and \$1,028,000 to ASOR for the years ended June 30, 2025 and 2024, respectively. The spouse of a Board member received salary and benefits from ASOR of approximately \$45,585 and \$75,804 for the years ended June 30, 2025 and 2024, respectively, for Cultural Heritage Initiatives work.

NOTE L -- SUBSEQUENT EVENTS

Management has evaluated subsequent events through November__, 2025, the date on which the financial statements were available to be issued. No further adjustments to or disclosures in the financial statements are considered necessary.